



Impact Brief

U.S. Economic Benefits from USUBC Member Engagement in Ukraine

30
YEARS
OF IMPACT

EXECUTIVE SUMMARY

For three decades, the U.S.-Ukraine Business Council (USUBC) has championed American business engagement in Ukraine. Today, over 200 USUBC members across 40+ states are not only supporting Ukraine's path to recovery and growth, but are also delivering direct, measurable economic benefits to American workers, industries, and communities. Every dollar earned in Ukraine by our members supports U.S. jobs, innovation, and global competitiveness.

WHO WE ARE:

USUBC MEMBER SNAPSHOT

Founded: 1995, Washington, D.C.

Members: 200+ U.S. and international companies

Geographic Footprint: Active in 40+ states

13 Sectors Represented: Defense & Aerospace, Agriculture, Manufacturing, Food Processing, Energy and Minerals, IT, Logistics & Transport, Consulting & Legal, Financial Services, Education, Real Estate/Investment, Consumer Goods & Services, Nonprofit/ Humanitarian.

WHY THIS MATTERS FOR AMERICA

USUBC members' business activities in Ukraine mean more American jobs, stronger supply chains, and increased exports.

Our members are U.S. employers, taxpayers, and innovators—contributing directly to America's prosperity through international engagement.

U.S. COMMERCIAL FOOTPRINT IN UKRAINE

USUBC members are at the forefront of U.S. exports to Ukraine, delivering a diverse range of goods and services—from defense equipment and agricultural machinery to world-class consulting, IT, and logistics solutions. These exports sustain and create high-value jobs in dozens of U.S. states. Ukraine's integration into global supply chains also supports much larger U.S. export volumes to International markets—through raw materials, manufacturing inputs, and intellectual property, as well as innovative technologies developed by Ukrainian talent working with U.S. firms.

Economic Benefits to the United States

Strengthening the U.S. Defense Industrial Base

U.S. defense exports to Ukraine have increased production levels at American plants, revitalizing the defense industrial base and sustaining high-value manufacturing jobs.

Congressional appropriations for Ukraine have translated into billions invested in U.S. defense manufacturing, engineering, and R&D, enhancing national readiness and technological leadership.

Expanding U.S. Exports and Market Access

USUBC members open and expand markets for American goods and services, boosting U.S. exports and competitiveness worldwide.

Ukraine-related trade supports U.S. businesses of all sizes and generates federal and state tax revenue through increased business activity.

Supporting American Jobs and Local Economies

USUBC Members' operations in Ukraine sustain thousands of U.S. jobs across 40+ states, stimulating local economic growth.

Profits and returns from these global operations are reinvested in U.S. facilities, R&D, and expansion, strengthening the domestic economy and innovation base.

Enhancing U.S. Supply Chain Resilience

By integrating Ukrainian resources, production capabilities, innovative technologies, and expertise, USUBC members diversify and stabilize critical supply chains in the energy and minerals, agriculture, IT and other sectors.

This diversification reduces vulnerability to global shocks and reinforces the reliability and competitiveness of American industries.

Attracting Investment and Unlocking New Opportunities

USUBC fosters partnerships that attract U.S. private investment to Ukraine, generating returns reinvested in American operations.

U.S. companies gain first-mover advantages in Ukraine's emerging industries, creating new export channels and driving innovation.

Advancing U.S. Strategic and Economic Interests

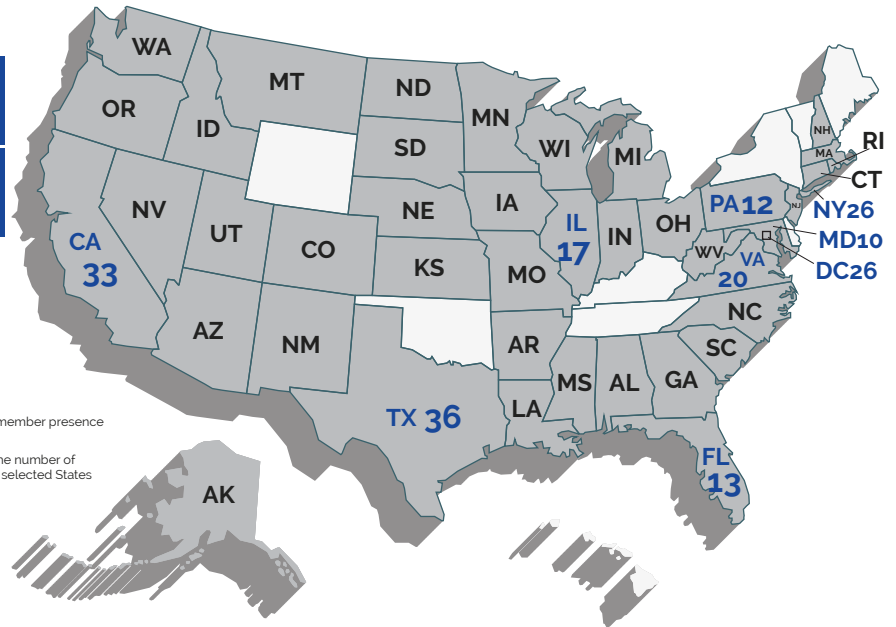
USUBC members promote transparent, rules-based business environments in Ukraine, aligned with U.S. foreign policy and economic priorities.

A stronger Ukrainian economy reduces future aid needs and enhances regional stability—multiplying the impact of U.S. assistance and advancing both national security and economic prosperity.

U.S. Member Presence Across The States

Selected member companies by state:

CA	Aevex Aerospace, General Atomics, Tetra Tech, VISA	VA	AeroVironment, BAE Systems, DTC, MBDA, Northrop Grumman, RTX, SAIC
DC	APCO Worldwide, Baker & McKenzie, CIPE, CNFA, McLarty Associates	WA	Aero Precision, The Boeing Company, Schweitzer Engineering Laboratories (SEL), New Use Energy
IL	Abbott, ADM, Deere & Company, SEKO Logistics		
NY	Burson, Deloitte, MasterCard, PwC		
PA	Day & Zimmermann, Logistics Plus Inc., Mack Defense, Westinghouse		
TX	Air Tractor, Fluor, Hewlett Packard, Shell		



Real-World Member Impact: Case Studies

USUBC is proud to support our members in advancing their business goals and is pleased to highlight two member companies whose work in Ukraine supports innovation, economic growth, and U.S. strategic interests.



Bayer Corporation

(Missouri, Agriculture/Pharma/ Healthcare)

Bayer — with its global hub for seed business and research and development based in St. Louis, Missouri — has been operating in Ukraine since 1992 across all three of its divisions: Crop Science, Pharmaceuticals, and Consumer Health. Since 2018, Bayer has invested over \$290 million in Ukraine, including \$68 million since the start of the full-scale war. These investments include a major state-of-the-art seed processing facility — one of Europe's largest — in Pochuiky, Zhytomyr region. While Bayer's Ukraine business does not directly source from or export to the United States, its seed production operations are embedded in Bayer's global R&D and supply chain ecosystem, enabling continuity and innovation across U.S. hubs in Missouri, New Jersey, Pennsylvania, Iowa, and California. The company's leadership in seed production in Ukraine — contributing to roughly 25% of Ukraine's corn exports to the EU, Asia, and Africa — helps stabilize global food markets and supports Bayer's U.S.-based digital agriculture and biotech platforms.

Key specifics:

- \$290M+ invested in Ukraine since 2018 (\$68M+ since 2022)
- Indirectly supports U.S. innovation and operations in MO, NJ, PA, IA, CA
- Contributes to 25% of Ukraine's corn exports via Bayer seeds
- Embedded in global supply chain, enhancing U.S. agri-tech R&D continuity
- \$37M+ in humanitarian aid: seed donations, medical supplies, and reconstruction



Westinghouse

Westinghouse Electric Company

(Pennsylvania, Energy/Nuclear Technology)

Westinghouse, headquartered in Cranberry Township, Pennsylvania, has partnered with Ukraine on nuclear energy for over two decades. This long-term collaboration has reinforced its U.S. operations in nuclear fuel production, engineering services, and advanced reactor technology. Since 2022, the company has expanded nuclear fuel supply to Ukraine's entire operating fleet and replaced Russian-origin fuel with U.S.-developed alternatives across nearly all of Europe. These efforts have significantly increased production at Westinghouse's U.S. facilities in Pennsylvania and South Carolina, driving R&D for fuel diversification and energy resilience technologies, supporting growth in engineering and manufacturing, and sustaining high-skill jobs in nuclear engineering, trades, and manufacturing. Ukraine-related projects have also opened export opportunities for Westinghouse's AP1000 reactor technology in Eastern Europe, boosting U.S. competitiveness in the global carbon-free energy transition. Ukraine has the most developed nuclear energy program in Europe, and Westinghouse will rely on the availability of its trained nuclear workers for the growing AP1000 fleet throughout Europe.

Key specifics:

- 45,000+ U.S. jobs supported (engineering, manufacturing, and supply chain)
- Significant output increases at PA and SC fuel production facilities
- U.S.-engineered VVER fuel now displacing Russian fuel across Europe
- AP1000 reactor exports create new U.S. industrial and licensing opportunities
- Drives investment in next-generation U.S. nuclear R&D and grid resilience
- Enhances U.S. national security and export competitiveness in strategic markets

For more information, please contact:

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